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**Diversity in Action** 

SBE/DBE/MBE

# The Jobsite or the Four Seasons? **Modern Amenities on a Construction Site**

[Article originally appeared in www.constructionexec.com

## By Stephen Shang

The construction industry is staring down a labor shortage of 439,000 workers in 2025. And that's just to keep up with demand.

Add to the challenge a shrinking labor pipeline, with more than 25% of construction workers expected to hit retirement age in the next decade. The foreign-born workforce is under tremendous pressure—in 2023, 25.5% of construction workers were immigrants, with 13% lacking U.S. work authorization.

With fewer skilled workers entering the field and an aging workforce looking for the exit, contractors need to take proactive steps to recruit, train and retain talent-or risk project delays, rising costs and lost opportunities.

## Enter Gen Z, the "Toolbelt Generation"

With college costs soaring and job security top of mind, Gen Z is increasingly turning to the trades-earning them the nickname, "The Toolbelt Generation." According to a 2024 study by Thumbtack, 55% of Gen Z is considering a career in a skilled trade over a traditional four-year college experience.

But there's a catch: Wages alone won't win them over. For contractors to meet these evolving workforce expectations, they need to offer more than a paycheck. According to a recent Deloitte survey report, this emerging workforce is also in search of work-life balance, career growth and modern jobsite conditions.

Creating an environment where workers feel valued is a powerful way to stand out from status quo and attract, recruit and retain younger workers who value a positive employee experience. That starts with creating a work environment where they'll want to keep coming back, day after day.

In an intensely competitive labor market, highquality, modernized work environments are not employee perks. They're strategic investments in worker safety and wellbeing-with ripple effects impacting every aspect of an organization, including recruiting and retention.

## **Upgrade Sanitary Facilities: A Little Respect** Goes a Long Way

According to a survey by Bradley Corp., 83% of workers say restroom conditions reflect how much their employer values them. Yet in construction, porta potties have long been the norm, installed without a thought to the choice or what a jobsite's hygiene facilities say about company values. Of course, portable toilets are unavoidable on some jobsites. But alternatives existand they're particularly well-suited for larger, longer-term projects.

Portable and climate-controlled restrooms, like trailers or containers, can be equipped with running water, active ventilation and air conditioning, going a long way toward improving worker comfort and hygiene. But even without utilities access, most portable solutions are designed for compatibility with generators and grey-water tanks. For younger workers new to the auster-

Continued on page 6



# Newsom wanted to fast-track the Delta tunnel project. The Legislature slowed the flow

## [Article originally appeared in www.calmatters.org]

## By Dan Walters, Calmatters

Repeatedly Gavin Newsom has sought legislative approval of his high-priority policy proposals within the annual state budget process, even though they often have nothing to do with the budget.

The unique rules governing the budget and its accompanying "trailer bills" allow them to be enacted quickly, bypassing many parliamentary hurdles and vote thresholds that other legislation must endure.

The Legislature, controlled by Newsom's fellow Democrats, generally allows him to use the budget process, in part because legislators often employ the same shortcuts for their own priorities.

Their underlying motive for the sneaky use or misuse — of the budget process is to avoid prolonged analysis and debate that might, if the bills' contents are fully vetted, make them more difficult to enact. The trailer bills often contain favors for interest groups that would be difficult to justify in a more transparent process.

Last month, while unveiling a revised state budget, Newsom asked the Legislature to attach legislation that would fast-track the highly controversial project to move Sacramento River water to the California Aqueduct without it flowing through the Sacramento-San Joaquin Delta renewing a tactic that failed two years go.

First proposed as a "peripheral canal" more than a half-century ago, it morphed into twin tunnels and, after Newsom's election, a single tunnel. Its purpose has also evolved, from a mechanism to increase water deliveries to Southern California, to one that would, Newsom and others argue, improve the reliability of deliveries.

"For too long, attempts to modernize our critical water infrastructure have stalled in endless red tape, burdened with unnecessary delay," Newsom said "We're done with barriers Our state needs to complete this project as soon as possible, so that we can better store and manage water to prepare for a hotter, drier future. Let's get this built.'

It would take a book —a big book — to fully explain all of the project's environmental, financial and political aspects. Briefly, however, while advocates say that isolating water conveyance from the Delta would improve habitat for fish and other wildlife, opponents contend that less water flowing through the estuary would further degrade its water quality.

While Newsom and other supporters often depict the tunnel as a stand-alone project, it is inexorably related to other aspects of California's very complex water picture.

For instance, as it touts a tunnel that would doubtless reduce Delta flows, the state also is pressuring farmers to reduce diversions from the San Joaquin River and its tributaries, to increase

flows through the Delta Those two efforts are not officially linked, but the connection is obvi-

The long-stalled Delta Conveyance Project the latest of several official names - has slowly approached the final pre-construction phase, which is why Newsom wanted a trailer bill to finally get a green light.

However, his proposal immediately rekindled the political jousting between advocates and opponents and the pressure on legislative leaders over whether the tunnel should be addressed in a trailer bill.

This week the Legislature punted, its members clearly leery about taking on such a high-profile and infinitely controversial issue through the budget process, especially since Democratic legislators are very divided, roughly along northsouth geographic lines.



Sub-Bids Requested from qualified DBE Subcontractors and Suppliers for:

**BIOGAS UTILIZATION - GAS CONDITIONING SKID INSTALLATION** CIP #9269 **Owner: Silicon Valley Clean Water** Location: Redwood City, CA Bid Date: June 26, 2025 @ 2:00 P.M.



667 Brea Canyon Road, Suite 30 • Walnut, CA 91789 Phone: (909) 595-4397, Fax: (909) 444-4268 Contact: Lori Olivas, lori.olivas@jfshea.com

J.F. Shea Construction, Inc. is soliciting your participation in the preparation of this bid. We are particularly interested in bids from subcontractors/suppliers for the following work items: Demolition, AC Paving, Ready-Mix Concrete, Reinforcing Steel, Structural Steel, Miscellaneous Metals, Sealants, Painting & Coatings, Signage, HVAC, Equipment, and Electrical & Instrumentation

Plans and Specifications: Email your request to elizabeth.pettus@jfshea.com . Plans may also be viewed at our Pleasanton office at 4309 Hacienda Drive, Suite 170, Pleasanton, CA 94588. J.F. Shea Construction, Inc. is an equal opportunity employer and intends to negotiate in good faith with interested DBE firms and intends to utilize the lowest responsive bidder. J.F. Shea expects potential subcontractors to be bondable. J.F. Shea will pay for up to 1% for subcontractor bond costs. Subcontractors and Suppliers are expected to bid per plans and specifications, including requirements for warranties. Standard manufacturer's warran ties, if not in conformance with owner's specifications, will not be accepted.



Shimmick Construction Company, Inc 1 Harbor Center, Suite 200 • Suisun City, CA 94585 Phone (707) 410-5070 License No. 594575, DIR No. 1000001063

Subcontractor/Supplier Bids Requested For

City of Modesto River Trunk Realignment – River Trunk Pump Station BID DATE: Tuesday, July 1st, 2025 at 11am Total Project Value: \$106M

Project Location: Modesto. CA

Email guotes to imiranda@shim

nick Construction Company, Inc. is requesting quotes from qualified subcontractors and suppliers in the following scopes of work, including, but not limited to

AC Paving; Aggregates; Boring; CAS/Roadway Signs; Cathodic Protection; Ceramic Tiling; Clear & Grub; Concrete Formwork Concrete Pumping; Concrete Repairs; Demolition; Dewatering; Ductwork Insulation; Electrical; Erosion Control; Fencing; Fire Extinguishers; Geotextile Materials; Glass Fiber and Resin Fabrication; Glazing; High-Performance Coatings; Hollow Metal Doors and Frames; HVAC; Instrumentation & Controls; Jib Cranes; Joint Sealants; Joints in Concrete; Landscaping & Irrigation; Louvers; Masonry; Micro tunneling; Minor Concrete; Misc. Metals Iron & Steel; Open Web Steel Joist Framing; Overhead Coiling Doors; Painting; Pipe & Tubing (PVC, Copper HDPE, Plastic, Stainless Steel); Pipe Supports; Piping Insulation; Plastic Liner for Concrete Structures; Plumbing; Pole Camera; Portable Davit Cranes; Quality Control Testing; Ready Mix Concrete; Rebar; Roof and Deck Insulation; Rough Carpentry; Sheet Pile Installation; Sheet Waterproofing; Shoring & Excavation; Shotcrete; Signage; Standing Seam Sheet Metal Roofing; Steel Decking; Street Sweeping; Striping; Structural & Geotechnical Design; Structural Steel Framing; Survey; SWPP Plan & Materials; Temporary Pumping Systems; Toilet Accessories; Traffic Control Design & Implementation; Traffic Control; Trucking; Underground Precast; Underground Utilities; Underhung Single Girder Bridge Crane

To request a link to download plans and specifications, and to schedule an appointment via Teams to discuss the documents, please contact Jamie Miranda at jmiranda@shimmick.com. Meetings are held during regular business hours

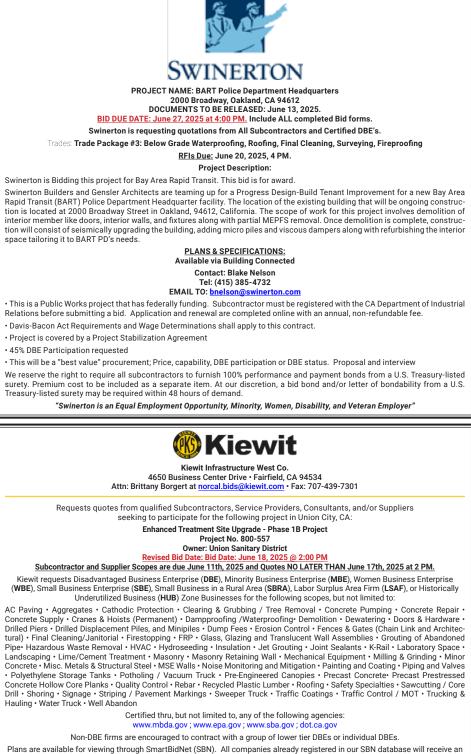
Should you require assistance with your bid, please contact our lead estimator Jason Burden at jburden@shim

All items of work listed above are made available, even items of work normally performed by Shimmick. Please contact the lead estimator listed above for assistance with breaking down items of work into economically feasible units, with assistance obtaining equipment, supplies, materials, bonding, insurance, estimating, or related assistance. 100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontrac-tors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact Todd Yoder at todd.yoder@shimmick.com.

An Equal Opportunity Employer

## SBE OUTREACH SERVICES

With 1.5 million businesses in our database, SBE is California's #1 source for diversity outreach. Advertisements - Placed in the Small Business Exchange newspaper, SBE Today newsletter, and online at www.sbeinc.com Faxed and Eblast Solicitations - Targeted mailings sent to businesses per your criteria. Telemarketing - Telephone follow-up calls that follow a script of 5 questions you create. Computer Generated Reports - Will fit right into your proposal, along with a list of interested firms to contact.



Plans are available for viewing through SmartBidNet (SBN). All companies already registered in our SBN database will receive an invitation to bid. Please email <u>norcal.bids@kiewit.com</u> to have your company added to our SBN database to be able to receive bidding information, Plans and Specifications.

Performance and Payment Bonds may be required for Subcontractors, and Supply Bond for permanent material Suppliers on this project. Bond requirement can be waived on a case-by-case basis. Please contact Kiewit for more information. Bond premiums are reimbursable by Kiewit.

Interested firms may contact Kiewit for any assistance in bonding, insurance, equipment, materials and/or supplies Subcontractors must possess & provide current California contractor's license number & DIR Registration number Subcontractors and Suppliers will be required to execute Kiewit standard agreements and agree to Kiewit standard general terms and conditions. Copies are available for review through our SmartBidNet (SBN) site.

- California Clean Water State Revolving Fund (CWSRF) applies US Environmental Protection Agency (USEPA) grants American Iron and Steel requirements applies

Davis-Bacon Act and California prevailing wage requirements applies Disadvantages Business Enterprises (40 CFR Part 33) applies

An Equal Opportunity Employer CA Lic. 433176 DIR #: 1000001147

Contact Info:

1160 Battery Street East, Suites #100, San Francisco, CA 94111 Email: sbe@sbeinc.com · Website: www.sbeinc.com Phone: (415) 778-6250, (800) 800-8534 Fax: (415) 778-6255

Publisher of Small Business Exchange weekly newspaper





MCCARTHY BUILDING COMPANIES, INC Subcontractor Bid Solicitation

Marina del Rey Parking Structure Marina del Rey, CA

## Bid Date: June 20, 2025

McCarthy Building Companies, Inc., working in conjunction with the Department of Public Works for Los Angeles County, is solicit-ing proposals from qualified subcontractors for the above listed project.

**Project description:** The Marina del Rey Parking Structure consists of a 3 level, 100,000 sf cast-in-place concrete parking structure with 304 stalls and associated surface lot with 64 stalls. The project also includes a covered bike hub, onsite & offsite parking controls, monument signs, site furnishings, street improvements, enhanced building façade, and grading work.

· McCarthy Building Companies is signatory to the Laborers, Cement Masons, Carpenters, and Operators Unions

Subcontractor Bids must be valid for 90 days

Project Location: 13468 Mindanao Way, Marina del Rey, CA 90292

Work categories include: Reinforcing Steel, Masonry, Misc. Metal Fabrications, Barrier Cables, Roofing, Waterproofing, Sheet Metal, Metal Panels, Expansion Joints, Doors/Frames/Hardware, Resilient Flooring, Glazing, Painting, Signage, Fire Extinguishers & Cabi-nets, Parking Access & Revenue Control System (PARCS), Fire Protection (Design-Build), Earthwork, Temporary Shoring, Asphalt Concrete Paving, Site Concrete, Pavement Markings, Landscaping & Irrigation

### Key Dates:

06/11/25: RFIs Due to McCarthy Building Companies via Building Connected website 06/20/25: Proposals Due to McCarthy Building Companies Approximate construction schedule: 11/2025 – 9/2026.

Award of subcontracts will be a best value selection including but not limited to the criteria listed below: Proposed Scope Value
Price

Bonding Capacity

Compliance with Prevailing Wage Requirements
Prequalification Status with McCarthy

• Community Business Enterprise (CBE) Participation

· Countywide Local and Targeted Worker Hire Program (LTWHP) Participation

Countrywide Community Workforce Agreement (CWA) Participation

McCarthy is an equal opportunity employer and encourages qualified Small Business and Minority Business participation. All qualified applicants will receive consideration for employment without regard to race, religion, sex, or national origin

Please contact us if you have any questions regarding project specifics.

McCarthy Building Co. Inc. Name<sup>,</sup> Michael Bockhold

File: Preconstruction Assistant Manager E-Mail: <u>MBockhold@mccarthy.com</u> Phone: 949.851.8383

McCarthy Building Companies, Inc. 515 S. Flower Street, Suite 3600 • Los Angeles, CA 90071 License # 411173

DeSilva Gates Construction LLC -MCM A Joint Venture 11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909 Phone: (925) 829-9220 / Fax: (925) 803-4263 Website: <u>www.desilvagates.c</u> ESTIMATOR: VICTOR LE An Equal Opportunity/ Affirmative Action Employer

DeSilva Gates Construction LLC - MCM A Joint Venture is preparing a bid as a Prime Contractor for the project listed below ROUTE 260, 880 - FOR CONSTRUCTION ON STATE HIGHWAY AND CITY STREET IN ALAMEDA COUNTY IN OAKLAND AND ALAMEDA ON ROUTE 260 FROM WILLIE STARGELL AVENUE TO 7TH STREET AND ON ROUTE 880

FROM 23RD AVENUE TO WASHINGTON STREET Contract No. 04-0G3604, Federal-Aid Project ACNH-X001 (692)E)E

Disadvantaged Business Enterprise Goal Assigned is 21% **OWNER: STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION** 

1727 30th Street, MS 43, Sacramento, CA 95816 REVISED BID DATE: JUNE 17, 2025 @ 2:00 P.M

DeSilva Gates Construction LLC – MCM A Joint Venture is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to:

AC DIKE, BIOLOGIST CONSULTANT, BRIDGE DECK RESURFACING, BRIDGE, BRIDGE REMOVAL, CELLULAR AC DIKE, BIOLOGIST CONSULTANT, BRIDGE DECK RESURFACING, BRIDGE, BRIDGE REMOVAL, CELLULAR CONCRETE, CLEARING AND GRUBBING/DEMOLITION, COLD PLANE, CONCRETE BARRIER, CONSTRUCTION AREA SIGN, CRACK SEALING, ELECTRICAL, EMULSION SUPPLIER, EROSION CONTROL, FENCING, HAZARDOUS MATERIAL, K-RAIL SUPPLIER, LANDSCAPING, LEAD COMPLIANCE PLAN, METAL BEAM GUARDRAIL, MINOR CONCRETE, MINOR CONCRETE STRUCTURE, PCC PAVING, REBAR SUPPLIER, ROADSIDE SIGNS, RUMBLE STRIP, SIGN STRUCTURE, GROUND ANCHOR, STRIPING SURVEY/STAKING, SWPPP PREP/ WATER POLLUTION CONTROL PLAN PREPARE, TEMPORARY EROSION CONTROL, TRAFFIC CONTROL SYSTEMS, UNDERGROUND, VEGETATION CONTROL, VIBRATION MONITORING, TRUCKING, WATER TRUCKS, STREET SWEEPING, CLASS 2 AGGREGATE SUBBASE MATERIAL, CLASS 2 AGGREGATE BASE MATERIAL, HOT MIX ASPHALT (TYPE A) MATE-RIAL, HOT MIX ASPHALT (OPEN GRADED) MATERIAL, AND RUBBERIZED HMA (GAP GRADE) MATERIAL. Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 3855 N Freeway Blvd Suite 100, Sacramento, CA 95834, or at your local Builders Exchange, or reviewed and downloaded from the dropbox

Blvd Suite 100, Sacramento, CA 95834, or at your local Builders Exchange, or reviewed and downloaded from the dropbox site at https://www.dot.ca.gov/hq/esc/oe/weekly\_ads/all\_adv\_projects.php

Fax your bid to (925) 803-4263 or email to <u>dgcestimating@desilvagates.com</u> to the attention of Estimator Victor Le. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at <u>www.dir.ca.gov/Public-Works/PublicWorks.html</u> If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materi-als and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<u>http://californiasbdc.org</u>) or contact the California Southwest Transportation Resource Center (<u>www.transportation.gov/osdbu/SBTRCs</u>). **DeSilva Gates Construction LLC – MCM A Joint Venture** is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. **DeSilva Gates Construction LLC – MCM A Joint Venture** is an Equal Opportunity/Affirmative Action Employer.

## DESILVA 🖊 GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909 Phone: (925) 829-9220 / Fax: (925) 803-4263 Website: <u>www.desilvagates.com</u> • ESTIMATOR: VICTOR LE

DeSilva Gates Construction (DGC) is requesting bids for the project listed below THE MISSION BOULEVARD CORRIDOR IMPROVEMENTS FROM I-238 TO ROSE STREET IN EDEN TOWNSHIP, ALAMEDA COUNTY, CALIFORNIA Specification No. 2260, Federal-Aid Project: HPLUL-5933 (126) Disadvantaged Business Enterprise Goal Assigned is 26%

OWNER: COUNTY OF ALAMEDA, Public Works Agency • 951 Turner Ct. Rm 300, Hayward, CA 94545 REVISED BID DATE: JUNE 17, 2025 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to: ADJUST IRON, CLEARING AND GRUBBING/DEMOLITION, COLD PLANE, CONSTRUC-TION AREA SIGN, ELECTRICAL, FENCING, LANDSCAPING & IRRIGATION, MINOR CONCRETE, MINOR CONCRETE STRUCTURE, PAVING FABRIC, ROADSIDE SIGNS, SITE FURNISHING, STAMPED/TEXTURED PAVING, STRIPING, SURVEY/STAKING, SWPPP PREP/WATER POLLUTION CONTROL PLAN PREPARE, TEPORARY EROSION CONTROL, TRAFFIC CONTROL SYSTEMS, UNDERGROUND, TRUCKING, WATERTRUCKS STREET SWEEPING, CLASS 2 AG-GREGATE BASE MATERIAL AND HOT MIX ASPHALT (TYPE A) MATERIAL.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 3855 N Freeway Blvd Suite 100, Sacramento, CA 95834, or at your local Builders Exchange, or reviewed and downloaded from the dropbox site at <a href="https://www.dropbox.com/sh/5rvdc1bwfbasgl9/AABbrd0ba51\_kN3GtAESfBUoa?dl=0">https://www.dropbox.com/sh/5rvdc1bwfbasgl9/AABbrd0ba51\_kN3GtAESfBUoa?dl=0</a> or from the Owner's site at www.dot.ca.gov/hq/esc/oe/weekly\_ads/all\_adv\_projects.php

Fax your bid to (925) 803-4263 or email to dgcestimating@desilvagates.com to the attention of Estimator Victor Le. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at www.dir.ca.gov/Public-Works/PublicWorks.html If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materi-

als and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an Equal Opportunity/Affirmative Action Employer.



11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909 Phone: (925) 829-9220 / Fax: (925) 803-4263 Website: <u>www.desilvagates.com</u> • ESTIMATOR: DAVID CZECH

DeSilva Gates Construction (DGC) is requesting bids for the project listed below ROUTE 1 - FOR CONSTRUCTION ON STATE HIGHWAY IN THE CITY AND COUNTY OF SAN FRANCISCO FROM HOLLOWAY AVENUE TO LINCOLN WAY AND AT CALIFORNIA STREET Contract No. 04-0AA624, Federal-Aid Project ACNH-P001(709)E Disadvantaged Business Enterprise Goal Assigned is 21%

OWNER: STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION 1727 30th Street, MS 43, Sacramento, CA 95816

## REVISED BID DATE: JUNE 26, 2025 @ 2:00 P.M

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to: Adjust Iron, Clearing and Grubbing/Demolition, Cold Plane, Construction Area Sign, Electrical, Emulsion Supplier, Fabric/Geosynthetic Pavement Interlayer, Lead Compliance Plan, Concrete Slab Replacement, Roadside Signs, Striping, SWPPP Prep/Water Pollution Control Plan Prepare, Temporary Erosion Control, Testing, Traffic Control Systems, Trucking, Water Trucks, Street Sweeping and Hot Mix Asphalt (Type A) Material

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 3855 N Freeway Blvd Suite 100, Sacramento, CA 95834, or at your local Builders Exchange, or reviewed and downloaded from the dropbox site at <a href="https://www.dropbox.com/sh/5rvdc1bwfbasgl9/AABbrd0ba51\_kN3GtAESfBUoa?dl=0">https://www.dropbox.com/sh/5rvdc1bwfbasgl9/AABbrd0ba51\_kN3GtAESfBUoa?dl=0</a> or from the Owner's site at www.dot.ca.gov/hq/esc/oe/weekly\_ads/all\_adv\_projects.php

Fax your bid to (925) 803-4263 or email to <u>dgcestimating@desilvagates.com</u> to the attention of Estimator David Czech. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at www.dir.ca.gov/Public-Works/ PublicWorks.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<u>http://californiasbdc.org</u>) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an Equal Opportunity/Affirmative Action Employer

# PULLMAN

Pullman SST, Inc. (Pullman) is bidding the WW-790 Evans Ave and Mariposa Outfalls Improvements Project as a prime contractor and are interested in receiving proposals from qualified subcontractors and suppliers including but not limited to DBE & LBE certified firms, for the following items of work: (but not limited to) Traffic control design and installation, safety services, coffer dam installation, rescue services, construction site services, fuel supply, construction equipment supply etc.

Description of work: The scope of work is to rehabilitate the Evans Avenue and Mariposa Street Sewer Discharges Outfalls as shown on the plans and specifications Estimated Construction Cost: \$3,500,000 Bid Date: June 26th, 2025 - Bids due to Pullman by June 19th, 2025 This project does include a PLA

To obtain bidding documents, please contact Pullman Estimating Department at estimatingsf@pullman-services.com OR call at(707)745-3800





Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: River Trunk Realignment -River Trunk Pump Station Project Owner: City of Modesto Revised Bid Date: July 1st, 2025 @ 11:00 A.M.

\*\*\*\*\*PLEASE NOTE MCI IS REQUESTING ALL QUOTES TO BE SUBMITTED NO LATER THAN 5PM, JUNE 30TH, 2025 TO ENSURE QUOTE HAS BEEN RECEIVED AND REVIEWED\*\*\*\*\*

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:

Aggregates, Asphalt, Concrete Material, Slurry, Low Density Cellular Grout, Pipe Suppliers, Precast Concrete & Polymer Concrete Structures, EROS Materials, Asphalt Paving/Stamped, Bore & Jack, Bypass Pumping, Cathodic Protection, CCTV, Concrete Flatwork/Pumping/Sealing/Structures, Construction Area Signs, Demolition,Dewatering,ElectricalB uilding,ElectricalStreetLights/Traffic/Signals/Loops,EnvironmentalServices,ErosionControl, Falsework/Scaffolding/ Formwork, Fencing, Geotech Engineers, Guardrail, Handrailing, Hydroseeding, High Pressure Heated Washer, HDPE Pipe & Fittings, Joint Seal, Manhole Rehab, Masonry, Microtunneling, Plastic Liner for Concrete Structures Reinforcing Steel, Plastic Pipe, Reciprocating Air Pressure, Sawcutting, Shoring Subs, Striping, Structural Steel, Surveying, SWPPP, Traffic Control, Tree Removal,/Arborist, Vibration Monitoring, Jack Welded Steel Pipe, Slide Gates, Odor Control Equipment, FRPM Pipe, Trucking, Vortex Drop Structure, Access Doors/Hardware, Bathroom Fixtures, Bldg. Masonry, Bldg. Construction, Pumping Plant Electrical Equipment, Dampproofing, Earthwork, Fire Protection, Generators/Switch Gear, HVAC/Mechanical, Painting/Coatings, Pipe Insulation, Plumbing, Roofing, Waterproofing, Grate, B-Decking, Steel Joist Framing, Road Signs/Signage, Valves/Water Main/Temp Facilities, Glass & Mirror, Bldg. Insulation, Ceramic Til-ing, Bridge/Davit & JIB Cranes, Fiberglass Lined RC Jacking Pipe .

## Project Description:

The work consists of but not limited to: Constructing a 40 MGD (firm capacity) sewage pump station, new diversion structure, pressure and gravity pipelines up to 60-inch diameter, and associated structures located in the City of Modesto and unincorporated Stanislaus County.

Engineers Estimate: \$106 Million Duration : 1,095 Calendar Days

Project information, including plans & specifications can be found by contacting: estimating@mounta Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response

Mountain Cascade Inc. is an Equal Opportunity Employer California License # 422496



Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: Los Prados, Kehoe & Arrovo Lift Stations Rehabilitation Project (City Project No. 469988) Owner: City of Modesto Bid Date: June 18th, 2025 @ 2:00 p.m.

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:

Pipe Suppliers, Precast Materials, Asphalt Paving/Asphalt Stamped, Bypass Pumping, CCTV, Concrete Pavement, Electrical – Building, Electrical Street Lights/Traffic Signals/Loops, Fencing, Landscaping/Irrigation, Manhole Rehab, Striping, Access Doors/Doors & Hardware, Generators/Switch Gear, Painting/Coatings, Valves/Water Main/Temp Facilities

## Project Description:

The work includes but not limited to: Demolition/Abandonment/Modification of existing site, site improvements, Construction of new gravity sewer, wetwell, valve vault, electrical service, backup generator, structural improvements, control panel, pumps & piping, valving & other accessories, fencing with gates, gravity sewer & force main systems Engineers Estimate : \$12,400,000 Million

Project information, including plans & specifications can be found by contacting:

## ww.bidnetdirect.com e.com

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response

Mountain Cascade Inc. is an Equal Opportunity Employe

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: Stage 2 SIP & Pump Station, Treasure Island, CA

## Owner: Webcor Bid Date: June 24th, 2025 @ 4:00 p.m.

We are requesting quotes from all qualified SBE Subcontractors and Suppliers but not limited to:

Aggregates, Pipe Suppliers, Draining Systems Pipe Suppliers, Storm Water Systems Pipe Suppliers, Precast Materials, CCTV, Concrete Structures, Electrical-Building, Reinforced Concrete Pipe, Trucking, Pumping Plant Electrical Equip-ment, Drainage Pumping Equipment, Painting/Coatings, Valves/Water Main/Temp Facilities.

Project Description:

The work includes but not limited to: earthwork, dewatering, sheet piping, installation of wet and electrical utilities, site paving, flatwork and landscaping

Engineers Estimate: \$74,000,000 Million

Project information, including plans & specifications can be found by contacting:

e.com timating@mountaincasc

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

## Project: Kokila Reservoir Replacement Project **Owner: San Juan Water District** Bid Date: July 1st, 2025 @ 1:00 P.M

We are requesting quotes from all qualified DBE Subcontractors and Suppliers but not limited to: Aggregates, Pipe Suppliers, Electrical-Building, Hydroseeding, Tanks, Painting/Coatings, Valves/Water Main/Temp

Facilities. Pipe Supports.

## Project Description:

The work consists of but not limited to: Drain remaining water in the reservoir and remove any sediment, remove and dispose of existing Hypalon liner and cover, construct a new 4.0MG prestressed concrete potable water tank, install new drain and potable water pipelines, disinfect pipelines and tank and place back in service. Project information, including plans & specifications can be found by contacting:

nating@mountaincasc .com

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370. Fax (925) 373-0940

Project: Urban Pocket Area 24-Parklawn Project Contract Number 230006 Owner: County of Stanislaus – Department of Public Works

Bid Date: June 25th, 2025 @ 10:00 a.m.

We are requesting quotes from all qualified MBE/SBE/WBE Subcontractors and Suppliers but not limited to: Aggregates, Asphalt, Concrete Material, Slurry, Pipe Suppliers, Precast Materials, Adjust MH/WV, Asphalt Grinding, Concrete Flatwork, Construction Area Signs, Demolition, Fencing, Reinforced Concrete Pipe, Corrugated Metal Pipe, Plastic Pipe, Joint Seal, K-Rail, Landscaping/Irrigation, Sawcutting, Shoring Subs, Striping, Surveying, SWPPP, Traffic Control, Tree Removal, Trucking, Pumping Plant Equipment, Dry Well.

## Project Description:

The work includes but not limited to: construct new curb, gutter, sidewalk, ADA ramps, storm drain piping and manholes, water services, fire hydrants

Engineers Estimate: \$16,700,000 Million

Project information, including plans & specifications can be found by contacting:

### estimating@mountaincasca de.com

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: State Route 88/Pine Grove Corridor Improvement Project ITB 25-01 – DBE Goal 20% Federal Aid Project No. :10-0G550/HIPL-5926(066) County Project No.: 3000-5521 Owner: Amador County General Services Bid Date: July 10th, 2025 @ 1:30 p.m.

We are requesting quotes from all qualified DBE Subcontractors and Suppliers but not limited to:

Aggregates, Asphalt, Concrete Material, Slurry, Pipe Suppliers, Precast Materials, AC Dikes/Oils, Asphalt Grinding, Chipseal/Slurry Seal, Concrete Flatwork/Structures, CAS, Crack Seal, Electrical-Street Lights/Traffic Signals/loops, Erosion Control, Fencing, Gabions, Geotech Engineers, Handrailing, Reinforced Concrete Pipe, Landscaping/Irriga-tion, Reinforcing Steel, Sawcutting, Striping, Structural Steel, SWPPP, Traffic Control, Tree Removal/Arborist, Trucking, Tanks-Septic, Road Sign/Signage

## Project Description:

The work includes but not limited to: a grade-separated interchange on Route 88 from west of Irish Town Road to west of Hilltop Road. Project work includes clearing & grubbing, pavement grinding, pavement removal, tree removal, roadway excavation, erosion control, aggregate base, asphalt pavement, retaining walls, traffic striping, pipe culverts, sewer appurtenances and laterals, traffic signal and pedestrian hybrid beacon, lighting, and doing all other work specified on the plans and in the specifications. the construction of roadway excavation, placing and compacting hot mix asphalt paving, dig outs, traffic handling, and pavement delineation. In addition to other items or details not mentioned above, work as required by the plans and specifications, shall be performed, placed, constructed or installed. Engineers Estimate: \$7.1M

Project information, including plans & specifications can be found by contacting: www.publicpurchase.com

## estimating@mountaincascade.com

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**MOUNTAIN** CASCADE INC.

Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: Crows Landing Industrial Business Park 2022 &2024 Well Improvements Project, PH1A Water Facility & Offsite Water Project Contract Number 230008

## **Owner: County of Stanislaus – Department of Public Works** Bid Date: June 23rd, 2025 @ 10:00 a.m. \*\*\*\*PLEASE NOTE THIS BIDS AT 10AM - HAVE ALL QUOTES TO ESTIMATING NO LATER 5 P.M. JUNE 19TH,2025 TO ENSURE QUOTES HAVE BEEN RECEIVED & REVIEWED \*

We are requesting quotes from all qualified MBE/SBE/WBE Subcontractors and Suppliers but not limited to:

Aggregates, Asphalt, Concrete Material, Slurry, Pipe Suppliers, Precast Materials, EROS Materials, Steel Tanks, AC Dikes, AC Oils, Adjust MH/WV, Analytical Testing, asphalt Grinding, Bridge-Steel, Concrete Flatwork/Pavement/Struc-tures, CAS, Demo, Electrical-Building. Electrical-Street Lights/Traffic Signals/Loops, Erosion Control, Fencing, Geotech Engineers, Hydroseeding, Plastic Pipe, Joint Seal, Landscaping/Irrigation, Masonry, Reinforcing Steel, Sawcutting, Striping, Structural Steel, SWPPP, Vibration Monitoring, Trucking, Acess Doors/Doors & Hardware, Bldg. Masonry, Bldg. Construction, Pumping Plant Electrical Equipment, Drywall, Earthwork, Generators/switchgear, Painting/Coat-ings, Plumbing, Roofing, Tanks, Waterproofing, Grate, B-Decking, Valves/Water Main/Temp Facilities, Bldg. Insulations, Water Well Water Well.

## **Project Description:**

The work includes but not limited to:

1. Construction of a new 1.6-million-gallon welded steel water storage tank, pump station, and associated site

2. Construction of approximately 18,000 feet (9,000 each) of dual 12-inch water mains along Fink Road

3. Equipping of two potable water wells with new pumps and motors, construction of a new control building, and associated site improvements and yard piping.

Engineers Estimate: \$20 Million

Project information, including plans & specifications can be found by contacting:

ting@mountaincasca de.com

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: Water Reclamation Facility Solids Handling Improvements Bid No. 24-25-11

**Owner: City of Visalia** 

Bid Date: June 26th, 2025 @ 2:00 p.m.

## We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:

Aggregates, Asphalt, Concrete Material, Slurry, Low Density Cellular Grout, Pipe Suppliers, Precast Materials, EROS Materials, Analytical Testing, Bypass Pumping, Cathodic Protection, CCTV, Concrete Flatwork/Pavement/Pumping/ Sealing/Structures, Demolition, Dewatering, Electrical-Building, Electrical-Street Lights/Traffic Signals/Loops, Erosion Control, Falsework/Scaffolding/Formwork, Fencing, Geotech Engineers, Handrailing, Hydroseeding, Plastic Pipe, Joint Seal, Landscaping/Irrigation, Lime Treat, Masonry, Reinforcing Steel, Sawcutting, Soil Remediation, Structural Steel, Surveying, SWPPP, Tree Removal/Arborist, Welded Steel Pipe, Crane Rental, Conveyor/Equipment Rental, Trucking, Access Doors/Doors & Hardware, Bldg. Construction, Pumping Plant Electrical Equipment, Earthwork, Generators/ Switch Gear, HVAC/Mechanical, Drainage Pumping Equipment, Painting/Coatings, Pipe Insulation, Roofing, Tanks, Waterproofing, Hazmat, Grate, b-Decking, Valves/Water Main/ Temp Facilities.

Project Description:

The Work consists of, but not limited to:

- 1. TWAS bypass pipeline and pumping system.
- 2. Installation of cleanouts on TWAS pipeline.
- 3. Cleaning of TWAS pipeline.
- 4. Television inspection of TWAS pipeline, before and after cleaning.
- 5. Construction of dewatering system expansion, consisting of dewatering feed
- pump, screw press skid and platform, and polymer storage area.
- 6. Construction of sludge drying bed expansion
- 7. Construction of digester cleaning pond, including quick connection pad, sludge
- piping, outlet structure, and drain piping.
- 8. Repair and reconstruction of existing improvements affected by the Work.
- 9. Incidentals for complete and usable facility.
- 10. Startup and Commissioning of the Work.
- Engineers Estimate: \$19,000,000 Million

Project information, including plans & specifications can be found by contacting: estimating@mountaincascade.com Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response

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Mountain Cascade Inc. 555 Exchange Court, Livermore, CA 94550 (925) 373-8370, Fax (925) 373-0940

Project: Lafayette Reservoir Recreation Area Wastewater Collection System Improvements Spec. No. 2166A

## Owner: EBMUD Bid Date: July 9th. 2025 @ 1:30 p.m.

We are requesting quotes from all qualified DBE/MBE/WBE/ Subcontractors and Suppliers but not limited to: Aggregates, Asphalt, Concrete Material, Pipe Suppliers, Precast Materials, EROS Materials, Bypass Pumping, CCCTV,

Concrete Flatwork/Pavement/Pumping/Sealing, Electrical-Building, Handrailing, Plastic Fipe, Landscaping/irrigation, Surveying, SWPPP, Traffic Control, Crane rental, Trucking, Pumping Plant Electrical Equipment, Generator/ Switch Gear, HVAC/Mechanical, Painting/Coatings, Waterproofing Project Description:

Furnish and replace approximately 600 feet of sanitary sewer gravity collection mains; furnish and install 1,300 feet of 6-inch HDPE force main; furnish and replace the underground sanitary sewer lift station with an aboveground lift station; and furnish and install 25kW backup generator, pad, and all related wiring and connections. Furnish and install a new radio tower and approximately 1,500 feet of conduit; and remove 100 feet of wood retaining wall and million and furnish end install area concertions. railing, and furnish and install new concrete wall and wire railing.

## Engineers Estimate: \$2 Million - \$2.6 Million

Project information, including plans & specifications can be found by contacting:

http://www.ebmud.com/current-construction-bids or: estimating@mountainca ade.com

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# FlatironDragados

**City of Modesto Utilities Department** River Trunk Realignment - River Trunk Pump Station Project

Project No. 2025-25

BID DATE: July 1, 2025 at 11 AM

## Quotes must be received no later than Noon on 6/30 for evaluation

We are soliciting quotes for the following Divisions and items of work: For Divisions 01 thru 46, including, but not limited to: CAS/Roadway Signs, Clear & Grub, Erosion Control, Landscaping & Irrigation, AC Paving, Rebar, Shotcrete, Underground Utilities, Fencing, Striping, Electrical, Minor Concrete, Masonry, Aggregates, Ready Mix Concrete, Concrete Pumping, Welded Steel Pipe, Misc. Metals Iron & Steel, Trucking, SWPP Plan & Materials, Geotextile Materials, Underground Precast, Street Sweeping, Traffic Control, Sheet Pile Installation, Dewatering, Vibration Monitoring, Survey, Quality Control Testing, Temporary Pumping Systems, Shoring & Excavation, Demolition, Microtunneling, Concrete Formwork, Concrete Repairs, Joints in Concrete, Masonry, Structural Steel Framing, Open Web Steel Joist Framing, Steel Decking, Glass Fiber and Resin Fabrication, Rough Carpentry, Sheet Waterproofing, Water Repellents, Roof and Deck Insulation, Standing Seam Sheet Metal Roofing, Joint Sealants, Hollow Metal Doors and Frames, Overhead Coiling Doors, Glazing, Louvers, Ceramic Tiling, Painting, High-Performance Coatings, Signage, Toilet Accessories, Plastic Liner for Concrete Structures, Fire Extinguishers, Pole Camera, Portable Davit Cranes, Underhung Single Girder Bridge Crane, Jib Cranes, Pipe Supports, Valves, Ductwork Insulation, Piping Insulation, HDPE Pipe, Plastic Pipe and Tubing, PVC Pipe, Copper Pipe, Stainless Steel Pipe and Tubing, Cathodic Protection, Plumbing, HVAC, Instrumentation & Controls.

Subcontractors: Pursuant to Section 8-3.704(b) Modesto Municipal Code, this project is subject to no less than 25% of the total Construction Work Hours to be performed by Local Residents.

## CARB Certification will be required from listed subcontractors

100% performance and payment bonds will be required for the full amount of the subcontract price. Please contact us for any assistance to this solicitation, including obtaining bonding, insurance, equipment, materials and/or supplies. Provide subcontractor and supplier scopes/quotes as early as possible to enable estimators to perform a thorough evaluation of all scopes/juotes received. Quotes will be broken down into comparable packages as reasonably necessary to facilitate participation. Quotes must be valid for the same duration as specified by the Owner for Contract Award. We are signatory to Operators, Laborers, Cement Masons, Carpen-ters & Pile Drivers Unions. Non-signatory subs will be required to sign an agreement for trades covered under our union agreements. We intend to work cooperatively with subcontractors/suppliers for all bid items you are licensed and qualified to perform. Bid items can be split to facilitate participation from all certified firms. We will reimburse for bond premium up to 2%. Firms must possess & provide current contractor's license number & DIR Registration number on the quote. Firms must possess insurance and workers compensation coverage meeting project requirements. Waiver of Subrogation is required. Please contact us for any assis-tance required by your firm. Subcontractors will be required to execute our standard subcontract agreement and agree to the standard general terms & conditions. Please contact us by email if you would like copies for review prior to bid day.

Contract Documents and related project information, including future Addenda, is available and can be downloaded for FREE from our Box ftp site by email request. Please send the email request to <u>NORCALBIDS@</u> <u>flatironcorp.com</u> for access to plans & specs on our BOX ftp site. If you would like to speak to an estimator for a specific scope or work, please email us and we can schedule a virtual or in person appointment to review project docs.

Please email ALL Scopes/Quotes to: NorCalBids@flatironcorp.com

Flatiron Dragados West, LLC. 1200 Concord Avenue, Suite 465 Concord, CA 94520 Phone 707-742-6000 Fax 707-746-1603 Equal Opportunity Employer License No. 772589

# The Jobsite or the Four Seasons?



## Continued from page 1

ity and even harsh conditions on some remote worksites, these upgrades have the potential to tip the scales.

Establish Cleanup and Comfort Stations

Construction work is physically demanding, often leaving workers covered in dirt, grime and even hazardous materials. Onsite cleanup stations with showers, changing areas and lockers offer employees a more dignified way to transition from workday to home life. The oil and gas industries have already adopted solutions such as these to improve worker morale in challenging environments.

Showers and changing stations outfitted with lockers allow employees to securely store personal belongings, eliminating concerns about leaving valuables in vehicles or makeshift jobsite areas. Amenities like these support today's workers while signaling to potential hires that construction sites can offer professional, wellmaintained work environments that can compete with amenities they might find in other careers. Accommodate a Diverse Workforce

As the construction industry actively recruits more women and underrepresented groups, worksite facilities are going to have to evolve to meet the needs of an increasingly diverse workforce. Currently, women make up 14% of the construction workforce, a figure that's expected to continue rising as targeted recruiting and training initiatives gain traction. Yet, many jobsites still lack adequate accommodations, and that can send the unintended message that women are an afterthought, rather than valued members of the team.

Employers who really want to build greater inclusivity into the worksite need to get proactive. Raising the bar for female workers starts with designating separate, well-maintained restrooms and locker rooms for women—supporting their sense of personal privacy and comfort. Ensuring facilities meet federal regulatory requirements, including OSHA mandates for sex-specific restroom access, is a minimum standard. In accordance with the PUMP Act, nursing mothers working in jobs covered by the Fair Labor Standards Act are guaranteed breastfeeding protections, including a private space that is not a restroom, shielded from view and intrusion. (Unlocked stockrooms and vehicles don't qualify.) For construction sites, portable lactation rooms with electricity, refrigeration and sanitation supplies can help keep nursing mothers safe, healthy, comfortable—and on the team.

## **Add Proper Break Areas**

Instead of leaving workers to eat lunch in their vehicles or beneath whatever shade they can find on site, employers can invest in portable break rooms outfitted with air conditioning, heating, tables and seating. These spaces improve morale and reduce fatigue-related accidents, which can lead to costly errors and safety violations.

Equipping break areas with Wi-Fi access, charging stations and bulletin boards for company updates and safety alerts reinforces a culture of engagement and awareness. A comfortable place to pause and rest can help workers recharge more than their mobile devices.

When employees feel valued, they're more likely to stay, period. Does that help keep turnover costs down? Absolutely—and along with the stability of a more experienced team, it's hard to underestimate the value of feeling valued.

## Cost of Investment vs. Cost of Turnover

Upgrading jobsite facilities requires an upfront investment, but potential long-term savings can be substantial. Replacing a skilled worker typically costs about 20% of their salary, on average. Construction firms struggling to keep workers due to subpar jobsite conditions don't need to be convinced that the costs add up fast.

Modular, movable facilities—modern restrooms, break areas, comfort stations, showers and lockers—can be reused across multiple projects. This drives down per-site costs and multiplies ROI with every deployment.

Visit link for the full article: https://tinyurl.com/2de9xr88

# Newsom wanted to fast-track the Delta tunnel project. The Legislature slowed the flow

## Continued from page 1

With the budget process now off limits, the warring factions may duke it out through the normal legislative process, although there is a theory in some circles that the Department of Water Resources could proceed because the State Water Project was approved by voters 65 years ago. The Legislature specifically approved the project as a canal more than 40 years ago, but its opponents challenged it in a 1982 referendum and won.

This could be, as the inimitable Yogi Berra once observed, "déjà vu all over again."

SOURCE: https://tinyurl.com/29hxgxra